







# BRAEMAR HOTELS & RESORTS

# 1<sup>st</sup> Quarter 2023 Earnings Update



# Forward Looking Statements and Non-GAAP Measures



In keeping with the SEC's "Safe Harbor" guidelines, certain statements made during this presentation could be considered forward-looking and subject to certain risks and uncertainties that could cause results to differ materially from those projected. When we use the words "will likely result," "may," "anticipate," "estimate," "should," "expect," "believe," "intend," or similar expressions, we intend to identify forward-looking statements. Such forward-looking statements include, but are not limited to, our business and investment strategy, our understanding of our competition, current market trends and opportunities, projected operating results, and projected capital expenditures.

These forward-looking statements are subject to known and unknown risks and uncertainties, which could cause actual results to differ materially from those anticipated including, without limitation: the Risk Factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2022; rising interest rates and inflation; macroeconomic conditions, such as a prolonged period of weak economic growth and volatility in the capital and financial markets; uncertainty in the business sector and market volatility due to the recent failures of Silicon Valley Bank, New York Signature Bank and First Republic Bank; general and economic business conditions affecting the lodging and travel industry; our ability to repay, refinance or restructure our debt and the debt of certain of our subsidiaries; anticipated or expected purchases or sales of assets; our projected operating results; completion of any pending transactions; risks associated with our ability to effectuate our dividend policy, including factors such as operating results and the economic outlook influencing our board's decision whether to pay further dividends at levels previously disclosed or to use availability, terms and deployment of capital; availability of qualified personnel; changes in our industry and the market in which we operate, interest rates or the general economy, the degree and nature of our competition, legislative and regulatory changes, including changes to the Internal Revenue Code of 1986, as amended (the "Code"), and related rules, regulations and interpretations governing the taxation of REITs; and limitations imposed on our business and our ability to satisfy complex rules in order for us to qualify as a REIT for federal income tax purposes. These and other risk factors are more fully discussed in the company's filings with the Securities and Exchange Commission.

EBITDA is defined as net income (loss) before interest expense and amortization of loan costs, depreciation and amortization, income taxes, equity in (earnings) loss of unconsolidated entity and after the Company's portion of EBITDA of OpenKey. In addition, we excluded impairment on real estate, (gain) loss on insurance settlement and disposition of assets and Company's portion of EBITDA of OpenKey from EBITDA to calculate EBITDA for real estate, or EBITDAre, as defined by NAREIT. EBITDA yield is defined as trailing twelve month EBITDA divided by the purchase price or debt amount. A capitalization rate is determined by dividing the property's net operating income by the purchase price. Net operating income is the property's Hotel EBITDA minus a capital expense reserve of either 4% or 5% of gross revenues. Hotel EBITDA flow-through is the change in Hotel EBITDA divided by the change in total revenues. EBITDA, FFO, AFFO, CAD and other terms are non-GAAP measures, reconciliations of which have been provided in prior earnings releases and filings with the SEC or in the appendix to this presentation.

The calculation of implied equity value is derived from an estimated blended capitalization rate ("Cap Rate") for the entire portfolio using the capitalization rate method. The estimated Cap Rate is based on recent Cap Rates of publically traded peers involving a similar blend of asset types found in the portfolio, which is then applied to Net Operating Income ("NOI") of the company's assets to calculate a Total Enterprise Value ("TEV") of the company. From the TEV, we deduct debt and preferred equity and then add back working capital to derive an equity value. The capitalization rate method is one of several valuation methods for estimating asset value and implied equity value. Among the limitations of using the capitalization rate method for determining an implied equity value are that it does not take into account the potential change or variability in future cash flows, potential significant future capital expenditures, the intended hold period of the asset, or a change in the future risk profile of an asset.

This presentation is for informational purposes only and is not an offer to sell, or a solicitation of an offer to buy or sell, any securities of Braemar Hotels & Resorts Inc. or any of its respective affiliates, and may not be relied upon in connection with the purchase or sale of any such security.

Prior to investing in Braemar, potential investors should carefully review Braemar's periodic filings with the Securities and Exchange Commission, including, but not limited to, Braemar's most current Form 10-K, Form 10-Q and Form 8-K's, including the risk factors included therein.

# Experienced Management Team







# BHR Positioned Ideally for Outperformance





# **Optimal Portfolio Composition**

# **Recent Results & Developments**

**Balance Sheet Strategy** 



**Ritz-Carlton Sarasota** 

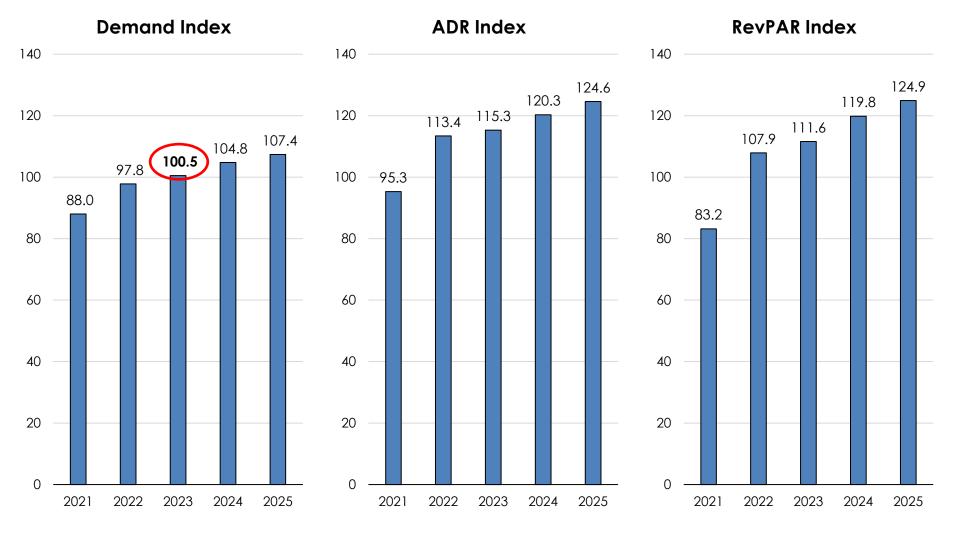


All Time High Industry Performance Continuing





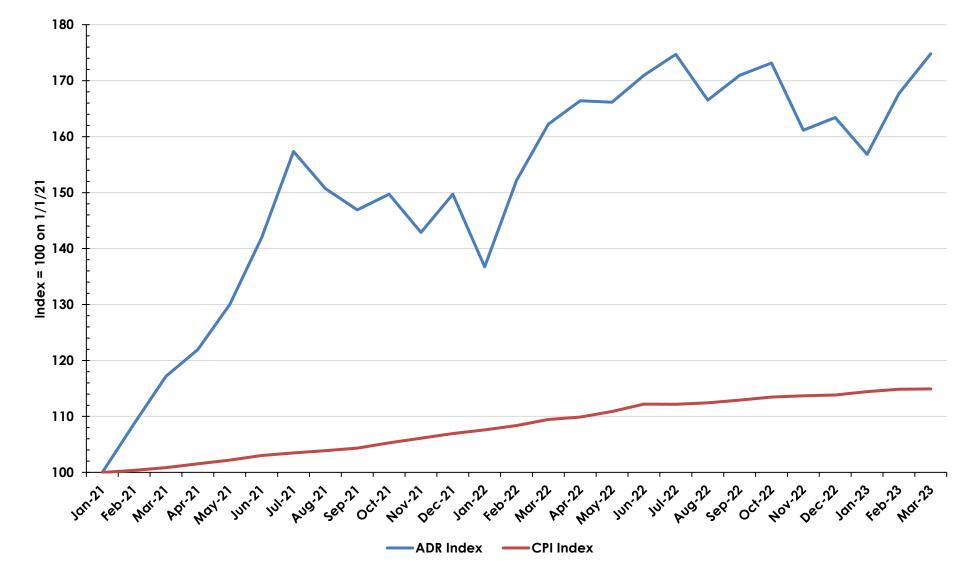
U.S. KPIs, Indexed to 2019



Source: STR, 11/22/2022

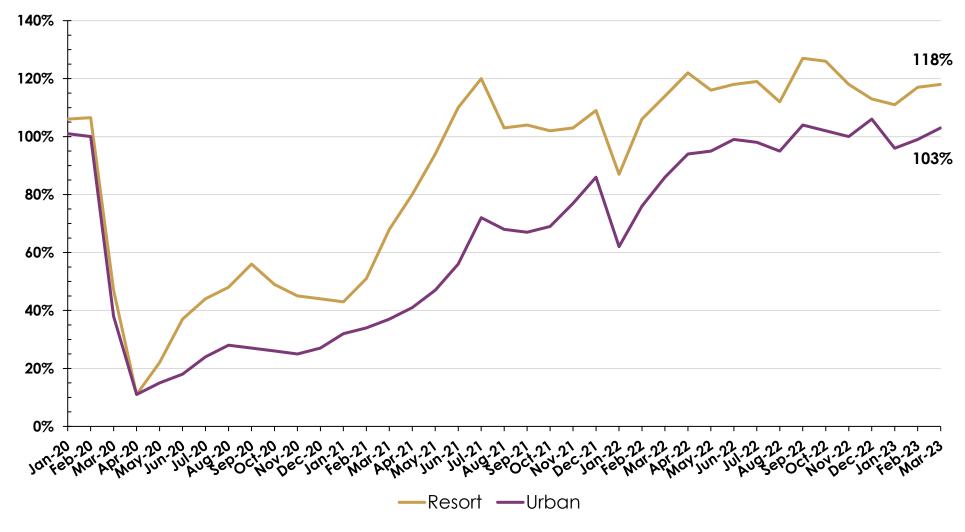
# ADR Index Significantly Outpaced Inflation in 2021-2023





Source: STR, 4/18/23; FRED, 5/1/23

Source: CBRE Hotels State of the Union April 2023 Edition, 5/1/2023 Data from 1/1/2020 – 3/31/2023



RevPAR as a % of 2019

# Urban Hotels Have Fully Recovered from thePandemic





# **Optimal Portfolio Composition**

Taking Advantage of Strategic Asset Class

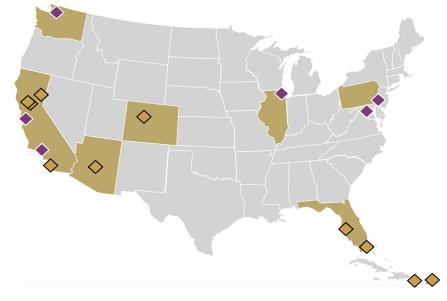


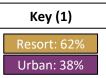














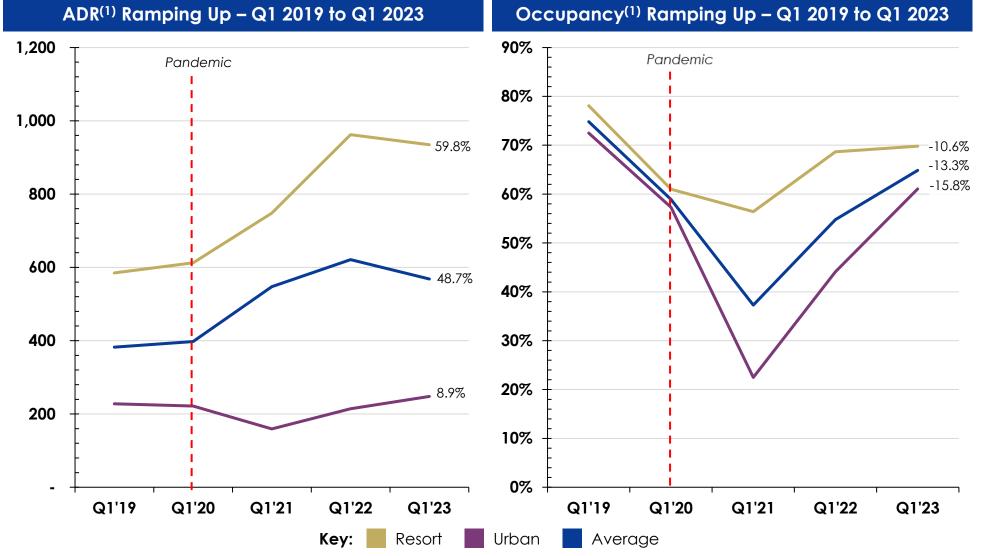




(1) By Number of Hotels

# Urban Properties Drive Growth

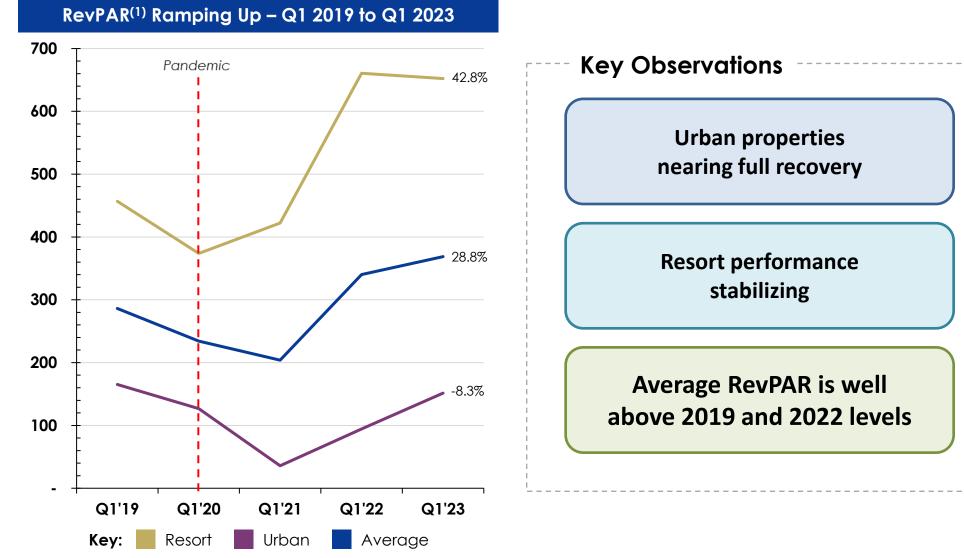




(1) Same-store data for the current 16 hotel assets held by BHR

Resort: Bardessono, Hotel Yountville, Ritz-Carlton St. Thomas, Ritz-Carlton Sarasota, Ritz-Carlton Lake Tahoe, Ritz-Carlton Reserve Dorado Beach, Pier House, Hilton Torrey Pines, Park Hyatt Beaver Creek, and Four Seasons Scottsdale Urban: The Clancy, The Notary Hotel, Marriott Seattle Waterfront, Capital Hilton, Sofitel Chicago and Mr. C





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						Q1 2023		
Core Assets	Location	Market	Rooms	Occ%	ADR	RevPAR	% 1Q22	Hotel EBITDA <sup>(1)(2)</sup>
Four Seasons Scottsdale	Scottsdale, AZ	Resort	210	53%	\$1,403	\$749	24.6%	\$10,120
Park Hyatt Beaver Creek	Beaver Creek, CO	Resort	193	81%	\$1,022	\$830	16.6%	\$10,081
Ritz-Carlton Sarasota	Sarasota, FL	Resort	276	76%	\$727	\$549	-13.3%	\$10,006
Ritz-Carlton St. Thomas	St. Thomas, USVI	Resort	180	75%	\$1,345	\$1,006	-15.6%	\$9,001
Ritz-Carlton Reserve Dorado Beach	Dorado Beach, PR	Resort	96	56%	\$3,115	\$1,753	1.6%	\$8,273
Ritz-Carlton Lake Tahoe	Truckee, CA	Resort	170	67%	\$1,154	\$774	-3.9%	\$6,109
Pier House	Key West, FL	Resort	142	82%	\$766	\$627	-14.4%	\$5,758
Capital Hilton	Washington, D.C.	Urban	550	71%	\$249	\$177	126.2%	\$3,898
Hilton Torrey Pines	La Jolla, CA	Resort	394	75%	\$251	\$188	26.7%	\$3,872
The Clancy	San Francisco, CA	Urban	410	63%	\$352	\$224	74.2%	\$2,395
Marriott Seattle Waterfront	Seattle, WA	Urban	369	59%	\$216	\$127	59.6%	\$1,012
Mr.C Beverly Hills Hotel	Beverly Hills, CA	Urban	143	76%	\$329	\$248	0.5%	\$754
The Notary Hotel	Philadelphia, PA	Urban	499	50%	\$200	\$101	47.0%	\$694
Sofitel Chicago Magnificent Mile	Chicago, IL	Urban	415	55%	\$174	\$95	29.2%	\$385
Hotel Yountville	Napa Valley, CA	Resort	80	49%	\$585	\$285	-3.7%	\$318
Bardessono	Napa Valley, CA	Resort	65	49%	\$931	\$457	-23.8%	\$120
Total Portfolio			4,192	65%	\$569	\$369	8.4%	\$72,796



### Pier House Resort & Spa

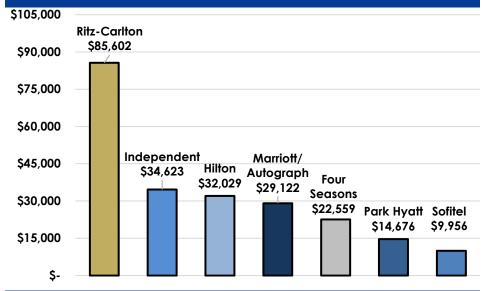
In thousands
 Please refer to slides 29-36 for a reconciliation to the most directly comparable non-GAAP functional metric

# High Exposure to Luxury Hotels and Resorts



## Ritz-Carlton Drives Q1 TTM Hotel EBITDA<sup>(1)</sup>

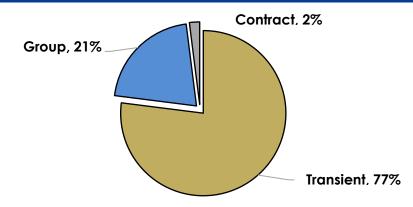


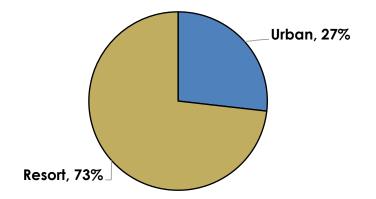


## High Transient Demand Drives Q1 TTM Revenue<sup>(1)</sup>



## Strong Resort Revenue Drives Q1 TTM Results<sup>(1)</sup>





### (1) Comparable TTM as of 3/31/2023, see appendix for a reconciliation of TTM hotel net income (loss) to hotel TTM EBITDA; In thousands

Marriott Seattle Waterfront, The Notary, and The Clanc

Ritz-Cariton: Ritz-Cariton St. Thomas, Ritz-Cariton Starasota, Ritz-Cariton Lake Tahoe, and Ritz-Cariton Reserve Dorado Beach; Independent: Bardessono, Pier House, Hotel Yountville, and Mr. C; Park Hyatt: Park Hyatt: Barket The Clancy: Hilton: Capital Hilton and Torrey Pines: Sofitel: Sofitel Chicago Magnificent Mile: Four Seasons: Four Seasons Scottsdale Luxury: Sofitel Chicago Magnificent Mile, Ritz-Cartton St. Thomas, Ritz-Cartton Sarasota, Ritz-Cartton Lake Tahoe, Ritz-Cartton Reserve Dorado Beach, Bardessono, Pier House, Hotel Yountville, Mr. C, Park Hyatt Beaver Creek, and Four Seasons Scottsdale; Upper Upscale: Capital Hilton, Torrey Pines,



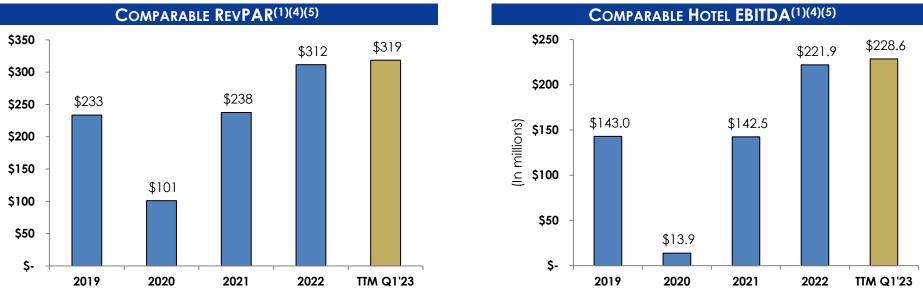
# **Recent Results & Developments**

Solid Q1 Results Signal Potential For Steady Recovery

# Continued RevPAR Strength in Q1



Comparable Hotel Operating Results <sup>(1)(5)</sup>	2023 Q1	2022 Q1	% Variance 2022
ADR	\$569	\$621	(8%)
Occupancy	65%	55% <sup>(2)</sup>	+10%
RevPAR	\$369	\$340	8%
Total Hotel Revenue <sup>(3)</sup>	\$217,180	\$196,713	10%
Hotel EBITDA <sup>(3)</sup>	\$72,796	\$66,155	10%
Hotel EBITDA Margin	34%	34% <sup>(2)</sup>	0%



(1) Includes: Bardessono; Hotel Yountville; Mr. C Beverly Hills; Pier House; Marriott Seattle Waterfront; Capital Hilton; Sofitel Chicago; Hilton Torrey Pines; The Clancy; The Notary Hotel; Park Hyatt Beaver Creek; Ritz-Carlton Lake Tahoe; Ritz-Carlton Str. Thomas; Ritz-Carlton St. Thomas; Ritz-Carlton Reserve Dorado Beach, and Four Seasons Scottsdale

(2) Percentage metrics are shown in points moved

(3) In thousands

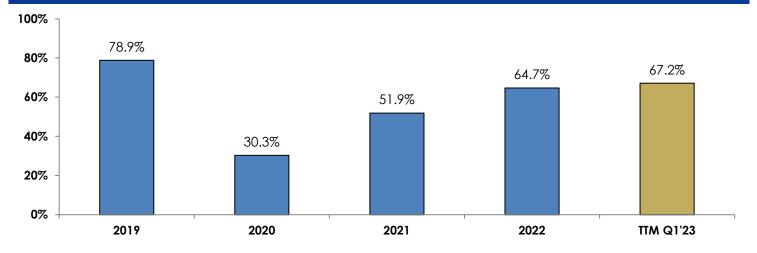
(4) As reported in Earnings Releases: 2019 as reported on 2/25/2021; 2020 as reported on 2/24/2022; 2021 and 2022 as reported on 2/22/2023; TTM Q1'23 as reported on 5/2/23

(5) Due to the economic effects of the COVID-19 pandemic on the Company, the lodging industry and the broader economy, the information provided should not be relied upon as an accurate representation of the current or future financial condition or performance of the Company

# Occupancy & ADR Remain Resilient in Q1



HOTEL OCCUPANCY<sup>(1)(2)</sup>



HOTEL ADR(1)(2) \$482 \$474 \$500 \$458 \$400 \$333 \$296 \$300 \$200 \$100 \$-2019 2020 2021 2022 **TTM Q1'23** 

(1) As reported in Earnings Releases: 2019 as reported on 2/25/2021; 2020 as reported on 2/24/2022; 2021 and 2022 as reported on 2/22/2023; TTM Q1'23 as reported on 5/2/23

(2) Due to the economic effects of the COVID-19 pandemic on the Company, the lodging industry and the broader economy, the information provided should not be relied upon as an accurate representation of the current or future financial condition or performance of the Company

# Strong Performance Continues in Q1 2023



# **Quarter Highlights**

- Comparable RevPAR for all hotels increased 8.4% over the prior year guarter to \$369. Comparable ADR decreased 8.5% over the prior year quarter to \$569 and Comparable Occupancy increased 18.4% over the prior year quarter to 64.9%.
- Comparable Hotel EBITDA was \$72.8 million for the guarter, reflecting a growth rate of 10.0% over the prior year guarter.
- Adjusted EBITDAre was \$66.1 million for the quarter, reflecting a growth rate of 34% over the prior year quarter.
- Adjusted funds from operations (AFFO) was \$0.44 per diluted share for the quarter.
- Net income attributable to common stockholders for the guarter was \$3.2 million or \$0.05 per diluted share.
- Net debt to gross assets was 37.1% at the end of the first quarter.
- Capex invested during the guarter was \$18.7 million.



# Full Year Highlights

(1) Effective beginning with the third auguster of 2022 we will no longer include the effect of the Series B Cumulative Convertible Preferred Stock and convertible notes on an "as-converted" basis in AFFO. For comparative purposes, the change has been applied retrospectively

2022

\$0.16 \$0.16

\$0.43

\$0.49

\$0.44

2023

\$0.25

\$0.17

\$0.22

\$0.20

2021

\$0.10

\$(0.85)

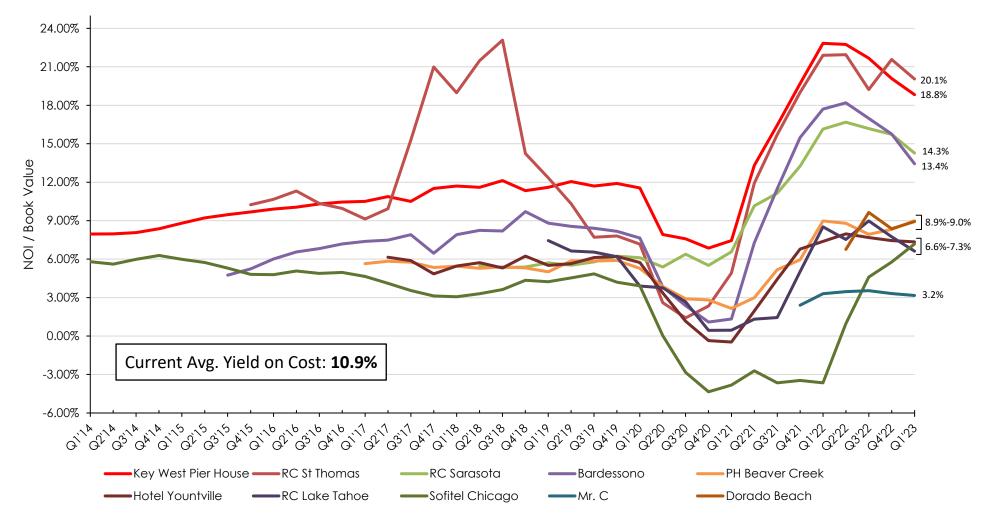
\$(0.29)

\$(0.24)

2020









### The Four Seasons Scottsdale





Property	Overview
Acq Date	12/1/22
Price <sup>(1)</sup>	\$250M
Price / Key	\$1.2M
TTM EBITDA Multiple	11.1x
TTM Yield on Cost	7.5%

# **Property Overview**

Acq Date	3/11/22
Price	\$193M
Price / Key <sup>(2)</sup>	\$1.8M
TTM EBITDA Multiple	9.9x
TTM Yield on Cost	8.9%

Excludes developable land parcel
 Price / Key for Dorado Beach is inclusive of the units in the rental program

Note: Yield on Cost is calculated as TTM NOI (EBITDA less FF&E Reserve) divided by Gross Book Value (Net Book Value plus Accumulated Depreciation and Capital Expenditures)

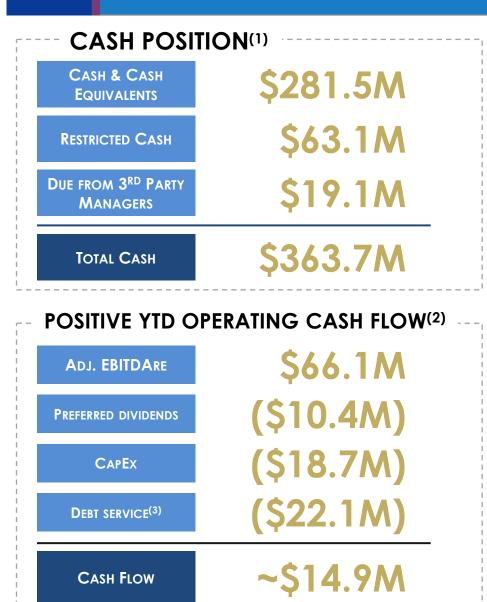


# **Balance Sheet Strategy**

Maintain Liquidity, Monitor Leverage, Navigate Recovery

# Current Liquidity Fuels Growth







# Conservative Leverage Strategy



# Overview

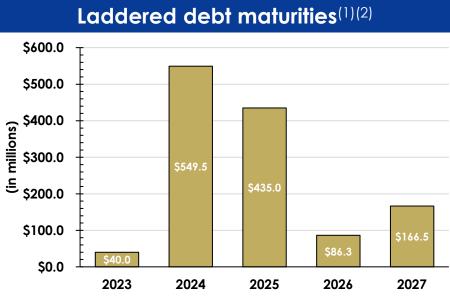
- Delevering to 35% Net Debt to Gross Assets
- Hold 10% of Gross Debt Balance as liquidity on the balance sheet
- Floating-rate debt provides a **natural hedge** to hotel cash flows and **increases flexibility** in various economic environments
- Proactive strategy to opportunistically refinance loans and extend
  maturities
- NEXT HARD DEBT MATURITY

WEIGHTED AVG. INTEREST RATE<sup>(1)</sup>

7% 6.4% 6.3% 6% 5% 4.0% 4% 2.7% 3% 4.0% 2% 1% 0% 2019 2020 2021 2022 2023 (1) As of 3/31/2023

Weighted Average Interest Rate<sup>(1)</sup>

Long-standing lender relationships



(2) Assumes extension options are exercised. There can be no guaranty that extension options are exercisable on or before maturity. In the event one or more extensions are not exercisable we will be subject to the prevailing conditions of the debt markets at that time, which could result in increased or decreased borrowing cost or the inability to borrow at all. In such case, our ability to repay the amounts owed under the debt arrangements may not be feasible or could have a negative impact on our financial performance.

Note: The use of debt potentially increases BHR's returns, as well as the risk of losses associated with the investment

# Hedged Against the Market Interest Rate Caps Protect Against Rising Rates



# Overview

- Braemar currently holds \$960.5M in interest rate caps with strikes ranging from 2.0% 4.5%
- The caps range in agreement end date, with the latest expiration date in Q1 2025
- According to the current forward curve<sup>(1)</sup>, all currently owned caps are projected to pay out
- 74% of Braemar's total debt is either at a fixed interest rate or is capped at / below a 4.5% LIBOR / SOFR strike<sup>(2)</sup>
- Braemar plans to continue to purchase interest rate caps and hedge against further interest rate increases



# Summary of Positions<sup>(2)</sup>

Strike Rate	\$ Amount	Effective Date	Expiration Date
2.0%	30,000,000	Aug-21	Aug-24
3.5%	40,000,000	Nov-22	Aug-23
3.5%	51,000,000	May-22	May-23
3.5%	54,000,000	Jan-23	Jan-24
3.5%	70,500,000	Feb-22	Feb-24
3.5%	80,000,000	Oct-22	Oct-23
3.5%	100,000,000	Aug-21	Apr-23
4.0%	65,000,000	Jun-22	Jun-23
4.0%	370,000,000	Jun-22	Jun-23
4.5%	100,000,000	Dec-22	Jan-25



# BHR Positioned Ideally for Outperformance





# **Optimal Portfolio Composition**

# **Recent Results & Developments**

**Balance Sheet Strategy** 



**Ritz-Carlton Sarasota** 



# Appendix





### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES INDEBTEDNESS BY MATURITY ASSUMING EXTENSION OPTIONS ARE EXERCISED March 31, 2023 (dollars in thousands) (unaudited)

Lender	Hotels	2023	2024	2025	2026	2027	Thereafter	Total
BAML	Bardessono Hotel and Spa	\$ 40,000	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 40,000
BAML	Hotel Yountville	—	51,000	—	—	_		51,000
BAML	The Ritz-Carlton Lake Tahoe	_	54,000		_	_		54,000
Prudential	Capital Hilton and Hilton La Jolla Torrey Pines	_	195,000	_	_	_	_	195,000
BAML	The Ritz-Carlton Sarasota	_	97,000	—	—	—	—	97,000
Apollo	The Ritz-Carlton St. Thomas	_	42,500		_		_	42,500
LoanCore	Mr. C Beverly Hills Hotel	_	30,000	—	—	_	_	30,000
BAML	Pier House Resort & Spa	_	80,000		_			80,000
BAML	See footnote 1	_	_	435,000	_	_		435,000
Convertible Senior Notes	N/A	_	_	_	86,250	_	_	86,250
Credit Agricole	Park Hyatt Beaver Creek Resort & Spa	_	_	_	_	70,500	_	70,500
Aareal Capital Corporation	Four Seasons Resort Scottsdale					96,000		96,000
Principal due in future periods		\$ 40,000	\$549,500	\$435,000	\$ 86,250	\$166,500	\$ —	\$1,277,250
Scheduled amortization payments remaining		750	500		2,000	2,000		5,250
Total indebtedness		\$ 40,750	\$550,000	\$435,000	\$ 88,250	\$168,500	\$ —	\$1,282,500

<sup>(1)</sup> This mortgage loan is secured by the Sofitel Chicago Magnificent Mile, The Clancy, Marriott Seattle Waterfront and The Notary Hotel.





### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES SUMMARY OF INDEBTEDNESS March 31, 2023 (dollars in thousands) (unaudited)

Lender	Hotels	Current Maturity	Final Maturity <sup>(10)</sup>	Interest Rate	Fixed- Rate Debt	Floating- Rate Debt		Total Debt	TT	nparable M Hotel Income	Comparable TTM Hotel Net Income Debt Yield	Comparable TTM Hotel EBITDA <sup>(11)</sup>	Comparable TTM Hotel EBITDA Debt Yield
BAML	See footnote	June 2023	June 2025	LIBOR (1) + 2.16%	s —	\$ 435,000	(3)	\$ 435,000	\$	8,464	1.9 %	\$ 39,078	9.0 %
BAML	Bardessono Hotel and Spa	August 2023	August 2023	SOFR (2) + 2.65%	_	40,000		40,000		2,799	7.0 %	7,838	19.6 %
Apollo	The Ritz-Carlton St. Thomas	August 2023	August 2024	LIBOR (1) + 3.95%	_	42,500	(4)	42,500		16,006	37.7 %	27,738	65.3 %
BAML	The Ritz-Carlton Sarasota	October 2023	April 2024	LIBOR (1) + 2.65%	_	98,250	(5)	98,250		14,140	14.4 %	27,898	28.4 %
BAML	Hotel Yountville	November 2023	May 2024	LIBOR (1) + 2.55%	_	51,000	(5)	51,000		2,179	4.3 %	6,847	13.4 %
BAML	The Ritz-Carlton Lake Tahoe	January 2024	January 2024	SOFR (2) + 2.20%	_	54,000		54,000		2,894	5.4 %	10,403	19.3 %
Prudential	Capital Hilton and Hilton La Jolla Torrey Pines	February 2024	February 2024	LIBOR (1) + 1.70%	_	195,000		195,000		18,668	9.6 %	32,029	16.4 %
Credit Agricole	Park Hyatt Beaver Creek Resort & Spa	February 2024	February 2027	SOFR (2) + 2.86%	-	70,500	(6)	70,500		5,759	8.2 %	14,676	20.8 %
LoanCore	Mr. C Beverly Hills Hotel	August 2024	August 2024	LIBOR (1) + 3.60%	_	30,000	(7)	30,000		(1,713)	(5.7)%	3,034	10.1 %
BAML	Pier House Resort & Spa	September 2024	September 2024	SOFR (2) + 1.95%	_	80,000		80,000		10,365	13.0 %	16,904	21.1 %
Aareal Capital Corporation	Four Seasons Resort Scottsdale	December 2025	December 2027	SOFR (2) + 3.75%	_	100,000	(8)	100,000		5,874	5.9 %	22,559	22.6 %
Convertible Senior Notes	N/A	June 2026	June 2026	4.50%	86,250	_		86,250		N/A	N/A	N/A	N/A
Unencumbered hotel	The Ritz-Carlton Reserve Dorado Beach				_	_	_	_		10,616	N/A	19,563	N/A
Total					\$86,250	\$1,196,250	1	\$ 1,282,500	\$	96,051	7.5 %	\$ 228,567	17.8 %
Percentage					6.7 %	93.3 %		100.0 %					
Weighted average interest rate (9)					4.50 %	6.42 %		6.29 %					

All indebtedness is non-recourse with the exception of the convertible senior notes.

- (1) LIBOR rate was 4.86% at March 31, 2023.
- (2) SOFR rate was 4.80% at March 31, 2023.

- (3) This mortgage loan has five one-year extension options subject to satisfaction of certain conditions, of which the third was exercised in June 2022. This mortgage loan is secured by the Sofitel Chicago Magnificent Mile, The Clancy, Marriott Seattle Waterfront and The Notary Hotel.
- (4) This mortgage loan has three one-year extension options subject to satisfaction of certain conditions, of which the second was exercised in August 2022. This mortgage loan has a LIBOR floor of 1.00%.
- <sup>(5)</sup> This mortgage loan has one six-month extension option subject to satisfaction of certain conditions.
- <sup>(6)</sup> This mortgage loan has three one-year extension options subject to satisfaction of certain conditions.
- ⑦ This mortgage loan has a LIBOR floor of 1.50%.
- (8) This mortgage loan has two one-year extension options subject to satisfaction of certain conditions. This mortgage loan has a SOFR floor of 1.00%.
- <sup>(9)</sup> The weighted average interest rates are adjusted for in-the-money interest rate caps.
- <sup>(10)</sup> The final maturity date assumes all available extension options will be exercised.
- <sup>(11)</sup> See Exhibit 1 for reconciliation of net income (loss) to hotel EBITDA.



		2023	2022		2022		2022		March 31, 2023	
	1st	Quarter	4tl	h Quarter	3rd Qu	ıarter	2nd Quart	er	TTM	
Net income (loss)	\$	37,753	\$	13,699	\$ 1	3,551	\$ 31,2	59	\$ 96,26	52
Non-property adjustments		12		(55)		(1)		_	(4	14)
Interest income		(235)		(145)		(63)	(	14)	(45	7)
Interest expense		11,066		8,416		6,373	4,5	22	30,37	7
Amortization of loan costs		642		476		496	4	62	2,07	6
Depreciation and amortization		22,521		20,506	1	9,604	19,5	71	82,20	)2
Income tax expense (benefit)		340		219		(99)	4	24	88	4
Non-hotel EBITDA ownership expense		697		3,949		832	8	42	6,32	20
Hotel EBITDA including amounts attributable to noncontrolling interest		72,796		47,065	4	10,693	57,0	66	217,62	20
Non-comparable adjustments				5,141		(598)	6,4	04	10,94	17
Comparable hotel EBITDA	\$	72,796	\$	52,206	\$ 4	10,095	\$ 63,4	70	\$ 228,56	i7
Non-comparable adjustments	\$		\$	5,141		(598)	6,4	04	10,94	17



	Three Months Ended March 31, 2023																		
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hills Hotel	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 1,734	\$ 2,882	\$ (923)	\$ (1,304)	\$ 3,814	\$ (997)	\$ 7,458	\$ (1,358)	\$ (151)	\$ 6,751	\$ 3,628	\$ (631)	\$ 5,804	\$ (493)	\$ 6,170	\$ 5,369	\$ 37,753	\$ (21,149)	\$ 16,604
Non-property adjustments	-	-	-	-	-	-	-	-	_	-	12	_	-	-	-	-	12	(12)	-
Interest income	(65)	(73)	-	-	-	-	-	(5)	(19)	(42)	-	(9)	(9)	-	-	(13)	(235)	235	-
Interest expense	-	-	-	717	1,268	902	1,301	-	-	1,891	894	20	901	622	281	2,269	11,066	11,045	22,111
Amortization of loan cost	-	-	-	-	79	-	199	_	_	95	39	_	27	43	-	160	642	120	762
Depreciation and amortization	2,186	1,027	1,235	594	593	393	1,108	2,031	2,545	1,305	1,230	1,625	2,136	549	1,637	2,327	22,521	-	22,521
Income tax expense (benefit)	26	12	_	_	_	_	_	5	_	_	_	_	136	_	161	_	340	1,989	2,329
Non-hotel EBITDA ownership expense	17	24	73	113	4	20	15	21	20	6	306	7	6	33	24	8	697	(697)	
Hotel EBITDA including amounts attributable to noncontrolling interest	3,898	3,872	385	120	5,758	318	10,081	694	2,395	10,006	6,109	1,012	9,001	754	8,273	10,120	72,796	(8,469)	64,327
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(975)	(968)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(1,943)	1,943	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	73	73
Company's portion of EBITDA of OpenKey	_	_	_	-	_	_	_	_	_	_	_	_	_	_	_	_	_	(77)	(77)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 2,923	\$ 2,904	\$ 385	\$ 120	\$ 5,758	\$ 318	\$ 10,081	\$ 694	\$ 2,395	\$ 10,006	\$ 6,109	\$ 1,012	\$ 9,001	\$ 754	\$ 8,273	\$ 10,120	\$ 70,853	\$ (6,530)	\$ 64,323
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$ 3,898	\$ 3,872	\$ 385	\$ 120	\$ 5,758	\$ 318	\$ 10,081	\$ 694	\$ 2,395	\$ 10,006	\$ 6,109	\$ 1,012	\$ 9,001	\$ 754	\$ 8,273	\$ 10,120	\$ 72,796		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 3,872	\$ 385	\$ 120	\$ 5,758	\$ 318	\$ 10,081	\$ 694	\$ 2,395	\$ 10,006	\$ 6,109	\$ 1,012	\$ 9,001	\$ 754	\$ 8,273	\$ 10,120	\$ 68,898		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	s —	\$ 3,872	\$ 385	\$ 120	\$ 5,758	\$ 318	\$ 10,081	\$ 694	\$ 2,395	\$ 10,006	\$ 6,109	\$ 1,012	\$ 9,001	\$ 754	\$ 8,273	\$ 10,120	\$ 68,898		
RESORT PROPERTIES: Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 3,872	s —	\$ 120	\$ 5,758	\$ 318	\$ 10,081	s —	s —	\$ 10,006	\$ 6,109	s —	\$ 9,001	s —	\$ 8,273	\$ 10,120	\$ 63,658		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	-	_	_		
Comparable hotel EBITDA	s —	\$ 3,872	s —	\$ 120	\$ 5,758	\$ 318	\$ 10,081	s —	s —	\$ 10,006	\$ 6,109	s —	\$ 9,001	s —	\$ 8,273	\$ 10,120	\$ 63,658		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 3,898	s —	\$ 385	s —	s —	s —	s –	\$ 694	\$ 2,395	s —	s –	\$ 1,012	s —	\$ 754	s –	s —	\$ 9,138		
Non-comparable adjustments	_							_		_	_	_		_			_		
Comparable hotel EBITDA	\$ 3,898	s —	\$ 385	\$	s —	s —	\$ -	\$ 694	\$ 2,395	s —	s —	\$ 1,012	s —	\$ 754	s —	s —	\$ 9,138		

Capital Hilton Washington D.C. Hilton La

Jolla Torrey Pines Sofitel

Chicago Magnificent Mile Bardessono Hotel and

Spa



Corporate / Allocated

Hotel Total

Braema

Hotels &

Resorts

Inc.

The Ritz-Carlton

Reserve Dorado Beach Four

Seasons Scottssdale Resort

### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA (in thousands) (unaudited)

Three Months Ended December 31, 2022 Park Hyatt Beaver The Ritz-Pier House Resort & Spa Creek Resort & Spa Carlton Lake Tahoe The Ritz-Carlton St. Thomas Mr. C Beverly Hills Hotel The Ritz Marriott The Notary Hotel Hotel Carlton Seattle Waterfrom Yountville The Clancy Sarasota

Net income (loss)	\$ (21)	) \$ 2,876	\$ (91)	\$ 702	\$ 1,655	\$ 672	\$ 322	\$ 799	\$ (1,477)	\$ 1,194	\$ 681	\$ 283	\$ 3,752	\$ (816) \$	\$ 2,235	\$ 933	\$ 13,699	\$ (18,252)	\$ (4,553)
Non-property adjustments	_	_	_	_	_	_	_	(16)	_	_	_	_	(39)	_	_	_	(55)	55	_
Interest income	(38)	) (50)	—	—	—	_	_	(4)	(15)	(25)	_	(7)	(2)	—	—	(4)	(145)	145	—
Interest expense	_	_	_	638	1,117	809	1,168	_	_	1,717	774	20	828	574	771	_	8,416	9,862	18,278
Amortization of loan cost	_	_	—	—	78	_	197	_	—	94	38	—	26	43	—	—	476	119	595
Depreciation and amortization	1,901	1,070	1,382	584	648	395	1,051	2,029	2,683	1,419	852	1,488	2,002	619	1,602	781	20,506	—	20,506
Income tax expense (benefit)	—	_	_	—	—	_	_	6	_	_	—	—	(124)	—	337	_	219	41	260
Non-hotel EBITDA ownership expense	1,442	13	29	114	5	8	(4	) 51	(1)	1,759	236	1	164	36	97	(1)	3,949	(3,949)	
Hotel EBITDA including amounts attributable to noncontrolling interest	3,284	3,909	1,320	2,038	3,503	1,884	2,734	2,865	1,190	6,158	2,581	1,785	6,607	456	5,042	1,709	47,065	(11,979)	35,086
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(821)	) (977)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(1,798)	1,798	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	108	108
Company's portion of EBITDA of OpenKey	_	_		_	_	_	_	_	_	_	_	_	_		_	_	_	(114)	(114)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 2,463	\$ 2,932	\$ 1,320	\$ 2,038	\$ 3,503	\$ 1,884	\$ 2,734	\$ 2,865	\$ 1,190	\$ 6,158	\$ 2,581	\$ 1,785	\$ 6,607	\$ 456 \$	\$ 5,042	\$ 1,709	\$ 45,267	\$ (10,187)	\$ 35,080
Non-comparable adjustments	_	—	_	_	_	_	_	—	—	_	_		(1,653)	_	—	6,794	5,141		
Comparable hotel EBITDA	\$ 3,284	\$ 3,909	\$ 1,320	\$ 2,038	\$ 3,503	\$ 1,884	\$ 2,734	\$ 2,865	\$ 1,190	\$ 6,158	\$ 2,581	\$ 1,785	\$ 4,954	\$ 456 \$	\$ 5,042	\$ 8,503	\$ 52,206		
ALL HOTELS NOT UNDER RENOVATION:								-											
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 3,284	\$ 3,909	\$ 1,320	\$ 2,038	\$ 3,503	\$ 1,884	s —	\$ 2,865	\$ 1,190	\$ 6,158	\$ 2,581	s —	\$ 6,607	\$ 456 \$	\$ 5,042	\$ 1,709	\$ 42,546		
Non-comparable adjustments	_	_	_	_	_		_			_	—	_	(1,653)	_	_	6,794	5,141		
Comparable hotel EBITDA	\$ 3,284	\$ 3,909	\$ 1,320	\$ 2,038	\$ 3,503	\$ 1,884	\$	\$ 2,865	\$ 1,190	\$ 6,158	\$ 2,581	s —	\$ 4,954	\$ 456 \$	\$ 5,042	\$ 8,503	\$ 47,687		
<b>RESORT PROPERTIES:</b>																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 3,909	s —	\$ 2,038	\$ 3,503	\$ 1,884	\$ 2,734	s —	s —	\$ 6,158	\$ 2,581	s —	\$ 6,607	s — s	\$ 5,042	\$ 1,709	\$ 36,165		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	(1,653)	_	_	6,794	5,141		
Comparable hotel EBITDA	\$	\$ 3,909	s —	\$ 2,038	\$ 3,503	\$ 1,884	\$ 2,734	\$	\$	\$ 6,158	\$ 2,581	s —		\$ _ \$	\$ 5,042	\$ 8,503	\$ 41,306		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 3,284	s —	\$ 1,320	s —	s —	s —	s —	\$ 2,865	\$ 1,190	s —	s —	\$ 1,785	s —	\$ 456 \$	s —	s —	\$ 10,900		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$ 3,284	\$ —	\$ 1,320	\$ _	\$ _	s —	s —	\$ 2,865	\$ 1,190	\$ —	\$ —	\$ 1,785	\$ _	\$ 456 \$	\$	\$ _	\$ 10,900		



	Three Months Ended September 30, 2022																	
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hills Hotel	The Ritz- Carlton Reserve Dorado Beach	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 404	\$ 4,270	\$ 1,129	\$ 1,581	\$ 1,366	\$ 1,257	\$ (72)	\$ 294	\$ 541	\$ (391)	\$ 755	\$ 3,103	\$ 846	\$ (370)	\$ (1,162)	\$ 13,551	\$ (21,934)	\$ (8,383)
Non-property adjustments	—	_	—	_	_	_	_	—	—	_	—	—	(1)	_	—	(1)	1	—
Interest income	(15)	(22)	—	—	—	—	—	(1)	(5)	(16)	—	(2)	(2)	—	—	(63)	63	—
Interest expense	_	_	_	470	808	621	901	—	_	1,356	575	(62)	669	461	574	6,373	7,496	13,869
Amortization of loan cost	_	_	_	34	77	_	195	_	_	93	38	_	17	42	_	496	125	621
Depreciation and amortization	1,840	1,020	1,476	590	633	435	1,011	2,005	2,760	1,329	802	1,432	2,059	613	1,599	19,604	_	19,604
Income tax expense (benefit)	_		_	_	_	_	—	4	_	_	_	—	13		(116)	(99)	194	95
Non-hotel EBITDA ownership expense	(3)	25	4	102	5	79	6	25	17	368	159	1	3	37	4	832	(832)	
Hotel EBITDA including amounts attributable to noncontrolling interest	2,226	5,293	2,609	2,777	2,889	2,392	2,041	2,327	3,313	2,739	2,329	4,472	3,604	783	899	40,693	(14,887)	25,806
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(556)	(1,324)	_	_	_	_	_	_	_	_	_	_	_	_	_	(1,880)	1,880	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	74	74
Company's portion of EBITDA of OpenKey					—	_		_			_	_	_				(74)	(74)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 1,670	\$ 3,969	\$ 2,609	\$ 2,777	\$ 2,889	\$ 2,392	\$ 2,041	\$ 2,327	\$ 3,313	\$ 2,739	\$ 2,329	\$ 4,472	\$ 3,604	\$ 783	\$ 899	\$ 38,813	\$ (13,007)	\$ 25,806
Non-comparable adjustments					—	_	_				—	—	_					
Comparable hotel EBITDA	\$ 2,226	\$ 5,293	\$ 2,609	\$ 2,777	\$ 2,889	\$ 2,392	\$ 2,041	\$ 2,327	\$ 3,313	\$ 2,739	\$ 2,329	\$ 4,472	\$ 3,604	\$ 783	\$ 899	\$ 40,693		
ALL HOTELS NOT UNDER RENOVATION:																		
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 2,226	\$ 5,293	\$ 2,609	\$ 2,777	\$ 2,889	\$ 2,392	\$ 2,041	\$ 2,327	\$ 3,313	\$ 2,739	\$ 2,329	s —	\$ 3,604	\$ 783	\$ 899	\$ 36,221		
Non-comparable adjustments																		
Comparable hotel EBITDA	\$ 2,226	\$ 5,293	\$ 2,609	\$ 2,777	\$ 2,889	\$ 2,392	\$ 2,041	\$ 2,327	\$ 3,313	\$ 2,739	\$ 2,329	\$ _	\$ 3,604	\$ 783	\$ 899	\$ 36,221		
<b>RESORT PROPERTIES:</b>																		
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ —	\$ 5,293	s —	\$ 2,777	\$ 2,889	\$ 2,392	\$ 2,041	s —	s —	\$ 2,739	\$ 2,329	s —	\$ 3,604	\$ —	\$ 899	\$ 24,963		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$ —	\$ 5,293	\$	\$ 2,777	\$ 2,889	\$ 2,392	\$ 2,041	\$	\$	\$ 2,739	\$ 2,329	\$ —	\$ 3,604	\$ —	\$ 899	\$ 24,963		
URBAN PROPERTIES:																		
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 2,226	s —	\$ 2,609	s —	s —	s —	s —	\$ 2,327	\$ 3,313	s —	\$ _	\$ 4,472	\$ _	\$ 783	\$ —	\$ 15,730		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$ 2,226	\$ —	\$ 2,609	\$	\$ —	<u>\$                                    </u>	<u>\$                                    </u>	\$ 2,327	\$ 3,313	\$ —	\$ —	\$ 4,472	\$ —	\$ 783	\$ —	\$ 15,730		



	Three Months Ended June 30, 2022 Park Hvatt The Ritz-																							
	H	apital lilton shington D.C.	Hilton La Jolla Torrey Pines	C Ma	Sofitel Chicago agnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa		Hotel untville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy		The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	B	Mr. C everly ls Hotel	Car Res Do	Ritz- Iton erve rado ach	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$	2,584	\$ 3,939	\$	4,103	\$ 1,820	\$ 3,530	\$	1,247	\$ (1,949	\$ 402	\$ 931	1 \$	6,586	\$ (2,170)	\$ 1,510	\$ 5,742	\$	(34)	\$	3,018	\$ 31,259	\$ (14,579)	\$ 16,680
Non-property adjustments		_	_		_	_	_		_	_	_	-	-	_	_	_	_		—		—	_	_	_
Interest income		(2)	(1	)	_	_	_		—		_	(2	2)	(6)	_	(1)	(2)		—		—	(14)	14	—
Interest expense		—	_		—	310	482		415	633	_	-	-	984	371	34	534		396		363	4,522	5,183	9,705
Amortization of loan cost		—	_		—	51	76		42	193	—	-	-	92	37	—	—		41		(70)	462	114	576
Depreciation and amortization		1,839	1,006		1,490	594	662		540	943	2,011	2,814	4	1,327	788	1,295	2,079		611		1,572	19,571	—	19,571
Income tax expense (benefit)		—	_		—	—	_		—		6	_	-	—	—	—	306		—		112	424	653	1,077
Non-hotel EBITDA ownership expense		163	19		49	128	4		9		61	(	5	12	358	2	5		27		(1)	842	(842)	
Hotel EBITDA including amounts attributable to noncontrolling interest		4,584	4,963		5,642	2,903	4,754		2,253	(180	2,480	3,749	 -	8,995	(616)	2,840	8,664		1,041		4,994	57,066	(9,457)	47,609
Less: EBITDA adjustments attributable to consolidated noncontrolling interest		(1,146)	(1,241	)	_	_	_		_	_	_	_	_	_	_	_	_		_		_	(2,387)	2,387	_
Equity in earnings (loss) of unconsolidated entities		_	_		_	_	_		_	_	_	_	-	_	_	_	_		_		_	_	74	74
Company's portion of EBITDA of OpenKey		_			_				_		_	_	-						_		_		(75)	(75)
Hotel EBITDA attributable to the Company and OP unitholders	\$	3,438	\$ 3,722	\$	5,642	\$ 2,903	\$ 4,754	\$	2,253	\$ (180	\$ 2,480	\$ 3,749	<u> </u>	\$ 8,995	\$ (616)	\$ 2,840	\$ 8,664	\$	1,041	\$	4,994	\$ 54,679	\$ (7,071)	\$ 47,608
Non-comparable adjustments		—	_		—	—	_		—	_	—	-		—	_	_	—		—		355	355		
Comparable hotel EBITDA	\$	4,584	\$ 4,963	\$	5,642	\$ 2,903	\$ 4,754	\$	2,253	\$ (180	\$ 2,480	\$ 3,749	) \$	\$ 8,995	\$ (616)	\$ 2,840	\$ 8,664	\$	1,041	\$	5,349	\$ 57,421		
ALL HOTELS NOT UNDER RENOVATION:																								
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	4,584	\$ 4,963	\$	5,642	\$ 2,903	\$ 4,754	\$	2,253	\$ (180	\$ 2,480	\$ 3,749	ə \$	\$ 8,995	\$ (616)	\$ _	\$ 8,664	\$	1,041	\$	4,994	\$ 54,226		
Non-comparable adjustments		_							_				-								355	355		
Comparable hotel EBITDA	\$	4,584	\$ 4,963	\$	5,642	\$ 2,903	\$ 4,754	\$	2,253	\$ (180	\$ 2,480	\$ 3,749	9 \$	\$ 8,995	\$ (616)	\$ _	\$ 8,664	\$	1,041	\$	5,349	\$ 54,581		

# Reconciliation of Net Income (Loss) to Comparable Hotel EBITDA by Hotel



								Three	Months End	ed March 31,	2022							
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hills Hotel	The Ritz- Carlton Reserve Dorado Beach	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ (1,842)	\$ 2,077	\$ (2,915)	\$ 385	\$ 5,826	\$ (629)	\$ 7,367	\$ (2,000)	\$ (2,867)	\$ 10,252	\$ 5,754	\$ (1,106)	\$ 8,580	\$ (170)	\$ 3,492	\$ 32,204	\$ (16,600)	\$ 15,604
Non-property adjustments	_	_	_	_		_	76		_	_	_	_	_	_		76	(76)	_
Interest income	_	_	_	_	_	_			(2)	(5)	_	(2)	(2)	_	_	(11)	11	
Interest expense	_	_	_	256	395	320	526		_	862	297	34	526	391	39	3,646	4,212	7,858
Amortization of loan cost	_	_	_	50	76	60	128		—	91	37	_	_	41	70	553	111	664
Depreciation and amortization	1,840	1,022	1,627	603	668	676	927	1,983	2,969	1,251	792	1,191	1,932	609	351	18,441	_	18,441
Income tax expense (benefit)	—	_	—	—	_	_	—	3	—	—	—	—	220	—	—	223	2,388	2,611
Non-hotel EBITDA ownership expense	82	64	5	115	4	2	1	15	2	34	209	3	7	6		549	(549)	
Hotel EBITDA including amounts attributable to noncontrolling interest	80	3,163	(1,283)	1,409	6,969	429	9,025	1	102	12,485	7,089	120	11,263	877	3,952	55,681	(10,503)	45,178
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(20)	(791)	_	_	_	_	_	_	_	_	_	_	_	_	_	(811)	811	_
Equity in earnings (loss) of unconsolidated entities	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	72	72
Company's portion of EBITDA of OpenKey							_										(71)	(71)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 60	\$ 2,372	\$ (1,283)	\$ 1,409	\$ 6,969	\$ 429	\$ 9,025	\$ 1	\$ 102	\$ 12,485	\$ 7,089	\$ 120	\$ 11,263	\$ 877	\$ 3,952	\$ 54,870	\$ (9,691)	\$ 45,179
Non-comparable adjustments															3,279	3,279		
Comparable hotel EBITDA	\$ 80	\$ 3,163	\$ (1,283)	\$ 1,409	\$ 6,969	\$ 429	\$ 9,025	\$ 1	\$ 102	\$ 12,485	\$ 7,089	\$ 120	\$ 11,263	\$ 877	\$ 7,231	\$ 58,960		



									Year End	ed December	31, 2022								
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hill: Hotel	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 1,125	\$ 13,162	\$ 2,226	\$ 4,488	\$ 12,377	\$ 2,547	\$ 5,668	\$ (505)	\$ (2,872)	\$ 17,641	\$ 5,020	\$ 3,790	\$ 18,920	\$ (1,390)	\$ 7,583	\$ 933	\$ 90,713	\$ (71,365)	\$ 19,348
Non-property adjustments	-	-	_	-	_	_	76	(16)	-	_	_	_	(40)	_	-	-	20	(20)	-
Interest income	(55)	(73)	-	-	-	-	-	(5)	(24)	(52)	-	(12)	(8)	-	-	(4)	(233)	233	-
Interest expense	-	-	-	1,674	2,802	2,165	3,228	-	-	4,919	2,017	26	2,557	1,822	1,747	-	22,957	26,753	49,710
Amortization of loan cost	-	-	-	135	307	102	713	-	-	370	150	-	43	167	-	-	1,987	469	2,456
Depreciation and amortization	7,420	4,118	5,975	2,371	2,611	2,046	3,932	8,028	11,226	5,326	3,234	5,406	8,072	2,452	5,124	781	78,122	_	78,122
Income tax expense (benefit)	-	-	-	-	-	_	_	19	_	_	_	-	415	-	333	-	767	3,276	4,043
Non-hotel EBITDA ownership expense	1,684	121	87	459	18	98	3	152	24	2,173	962	7	179	106	100	(1)	6,172	(6,172)	_
Hotel EBITDA including amounts attributable to noncontrolling interest	10,174	17,328	8,288	9,127	18,115	6,958	13,620	7,673	8,354	30,377	11,383	9,217	30,138	3,157	14,887	1,709	200,505	(46,826)	153,679
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(2,543)	(4,333)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(6,876)	6,876	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	328	328
Company's portion of EBITDA of OpenKey		_	_	_	_	_	_	_	_	_	_	_	_	_		_	_	(334)	(334)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 7,631	\$ 12,995	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	\$ 9,217	\$ 30,138	\$ 3,157	\$ 14,887	\$ 1,709	\$ 193,629	\$ (39,956)	\$ 153,673
Non-comparable adjustments	_	_	-	_	_	_	_	_	_	_	_	_	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	\$ 9,217	\$ 30,137	\$ 3,157	\$ 18,521	\$ 19,497	\$ 221,926		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	s —	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	s —	\$ 30,138	\$ 3,157	\$ 14,887	\$ 1,709	\$ 177,668		
Non-comparable adjustments	-	-	-	_	-	_	-	_	-	-	-	-	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	s —	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	s —	\$ 30,137	\$ 3,157	\$ 18,521	\$ 19,497	\$ 199,089		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 17,328	s –	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	s —	s –	\$ 30,377	\$ 11,383	s —	\$ 30,138	s —	\$ 14,887	\$ 1,709	\$ 153,642		
Non-comparable adjustments	_	_	-	_	_	_	_	_	_	-	_	_	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	s —	\$ 17,328	s —	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	s —	s —	\$ 30,377	\$ 11,383	s —	\$ 30,137	s —	\$ 18,521	\$ 19,497	\$ 175,063		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 10,174	s —	\$ 8,288	s –	s –	s –	s —	\$ 7,673	\$ 8,354	s –	s –	\$ 9,217	s –	\$ 3,157	s –	s –	\$ 46,863		
Non-comparable adjustments												_							
Comparable hotel EBITDA	\$ 10,174	s —	\$ 8,288	\$ -	\$ -	\$ -	s –	\$ 7,673	\$ 8,354	\$ -	\$ -	\$ 9,217	\$ -	\$ 3,157	s –	s –	\$ 46,863		

NOTES:

(1) The above comparable information assumes the 16 hotel properties owned and included in the Company's operations at December 31, 2022, were owned as of the beginning of each of the periods presented. Non-comparable adjustments include pre-acquisition results from hotel properties acquired during the period and adjustments to match the full results reported to us by our hotel managers for residences that we do not own but that are managed in connection with our hotel properties.

(2) All pre-acquisition information was obtained from the prior owner. The Company performed a limited review of the information as part of its analysis of the acquisition.

(3) Excluded hotels under renovation: Marriott Seattle Waterfront; Park Hyatt Beaver Creek



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									Year End	led Decembe	r 31, 2021								
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarazota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hill: Hotel	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ (11,082)	\$ 1,915	\$ (10,181)	\$ 5,053	\$ 13,411	\$ 2,310	\$ 4,005	\$ (6,261)	\$ (15,467)	\$ 15,342	\$ 2,793	\$ (293)	\$ 17,453	\$ (1,630)	s –	s –	\$ 17,368	\$ (50,279)	\$ (32,911)
Non-property adjustments	-	-	-	(117)	(96)	-	-	-	-	1	1	-	(671)	936	-	-	54	(54)	-
Interest income	-	-	-	-	-	-	-	-	(3)	(22)	-	(12)	(2)	-	-	-	(39)	39	-
Interest expense	-	-	-	1,039	1,606	1,303	2,075	-	-	3,518	1,205	54	2,134	644	-	-	13,578	15,117	28,695
Amortization of loan cost	-	-	-	162	294	180	14	-	-	352	144	-	68	66	-	-	1,280	926	2,206
Depreciation and amortization	7,448	4,293	6,582	2,581	2,883	2,572	3,526	8,333	13,258	6,347	2,931	3,965	8,071	972	-	-	73,762	-	73,762
Income tax expense (benefit)	-	(43)	-	-	-	-	-	(7)	-	-	-	-	101	-	-	-	51	1,273	1,324
Non-hotel EBITDA ownership expense	292	70	39	490	(59)	68	(11)	(141)	(5)	125	761	(157)	396	64	_	_	1,932	(1,932)	
Hotel EBITDA including amounts attributable to noncontrolling interest	(3,342)	6,235	(3,560)	9,208	18,039	6,433	9,609	1,924	(2,217)	25,663	7,835	3,557	27,550	1,052	-	-	107,986	(34,910)	73,076
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	839	(1,562)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(723)	723	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	-	_	-	-	-	_	_	_	_	_	_	_	-	252	252
Company's portion of EBITDA of OpenKey		_	_	_	_	_	_	_	_		_	_	_	_	_	_	_	(250)	(250)
Hotel EBITDA attributable to the Company and OP unitholders	\$ (2,503)	\$ 4,673	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	\$ 3,557	\$ 27,550	\$ 1,052	s –	s –	\$ 107,263	\$ (34,185)	\$ 73,078
Non-comparable adjustments	_	_	_	-	_	-	-	-	-	_	-	-	-	1,228	16,838	16,402	34,468		
Comparable hotel EBITDA	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	\$ 3,557	\$ 27,550	\$ 2,280	\$ 16,838	\$ 16,402	\$ 142,454		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	s –	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	s —	\$ 27,550	\$ 1,052	s –	s –	\$ 94,820		
Non-comparable adjustments	_	_										_		1,228	16,838	16,402	34,468		
Comparable hotel EBITDA	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	s —	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	s —	\$ 27,550	\$ 2,280	\$ 16,838	\$ 16,402	\$ 129,288		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 6,235	s –	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	s –	s —	\$ 25,663	\$ 7,835	s —	\$ 27,550	s —	s –	s –	\$ 110,572		
Non-comparable adjustments	-	-	-	-	-	-	-	-	-	_	-	-	_	-	16,838	16,402	33,240		
Comparable hotel EBITDA	s –	\$ 6,235	s –	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	s –	s –	\$ 25,663	\$ 7,835	s –	\$ 27,550	s —	\$ 16,838	\$ 16,402	\$ 143,812		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ (3,342)	s —	\$ (3,560)	s –	s —	s –	s –	\$ 1,924	\$ (2.217)	s —	s –	\$ 3,557	s –	\$ 1,052	s –	s –	\$ (2,586)		
Non-comparable adjustments		_					_	_	_			_		1,228			1,228		
Comparable hotel EBITDA	\$ (3,342)	s —	\$ (3,560)	s –	\$ —	\$ —	\$ —	\$ 1,924	\$ (2,217)	s —	s —	\$ 3,557	\$ —	\$ 2,280	s —	\$ —	\$ (1,358)		

NOTES:

(1) The above comparable information assumes the 16 hotel properties owned and included in the Company's operations at December 31, 2022, were owned as of the beginning of each of the periods presented. Non-comparable adjustments include pre-acquisition results from hotel properties acquired during the period and adjustments to match the full results reported to us by our hotel managers for residences that we do not own but that are managed in connection with our hotel properties.

(2) All pre-acquisition information was obtained from the prior owner. The Company performed a limited review of the information as part of its analysis of the acquisition.

(3) Excluded hotels under renovation: Marriott Seattle Waterfront; Park Hyatt Beaver Creek



	Dece	mber 31, 2020
		TTM
Net income (loss)	\$	(71,718)
Non-property adjustments		(9,336)
Interest income		(100)
Interest expense		16,732
Amortization of loan cost		1,167
Depreciation and amortization		73,371
Income tax expense (benefit)		(797)
Non-hotel EBITDA ownership expense		4,118
Hotel EBITDA including amounts attributable to concontrolling interest		13,437
Non-comparable adjustments		433
Comparable hotel EBITDA	\$	13,870



(unaudited)

December 31, 2019

	TTM
Net income (loss)	\$ 70,844
Non-property adjustments	(24,888)
Interest income	(287)
Interest expense	19,860
Amortization of loan cost	1,092
Depreciation and amortization	70,301
Income tax expense (benefit)	286
Non-hotel EBITDA ownership expense	4,999
Hotel EBITDA including amounts attributable to concontrolling interest	142,207
Non-comparable adjustments	832
Comparable hotel EBITDA	\$ 143,039

Note: As reported, used in Comparable Hotel EBITDA Slide 16



### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO EBITDA, EBITDAre AND ADJUSTED EBITDAre (in thousands)

(unaudited)

	2022	2022	2022	2022	2023	March 31, 2023
	2nd Quarter	3rd Quarter	4th Quarter	Incentive Fee Adjustment (1)	1st Quarter	TTM
Net Income (loss)	\$ 16,680	\$ (8,383)	\$ (4,553)	\$ -	\$ 16,604	\$ 20,348
Interest expense and amortization of loan costs	10,281	14,490	18,873	-	22,873	66,517
Depreciation and amortization	19,571	19,604	20,506	-	22,521	82,202
Income tax expense (benefit)	1,077	95	260	-	2,329	3,761
Equity in (earnings) loss of unconsolidated entity	74	74	108	-	73	329
Company's portion of EBITDA of OpenKey	(75)	(74)	(114)	-	(77)	(340)
EBITDA and EBITDAre	47,608	25,806	35,080	-	64,323	172,817
Amortization of favorable (unfavorable) contract assets (liabilities)	118	119	118	-	119	474
Transaction and conversion costs	771	5,562	2,791	-	1,195	10,319
Other (income) expense	-	(27)	(470)	-	-	(497)
Write-off of loan costs and exit fees	22	8	40	-	12	82
(Gain) loss in insurance settlements	-	-	(55)	-	-	(55)
Realized and unrealized (gain) loss on derivatives	(1,208)	(2,403)	(445)	-	334	(3,722)
Stock/unit-based compensation	3,185	3,391	2,344	-	2,328	11,248
Legal, advisory and settlement costs	315	544	1,069	-	69	1,997
Advisory services incentive fee	(731)	1,048	(1,294)	977	-	-
(Gain) loss on extinguishment of debt	-	-	-	-	(2,318)	(2,318)
Company's portion of adjustments to EBITDAre of OpenKey	(1)	1	2	-	-	2
Adjusted EBITDAre	\$ 50,079	\$ 34,049	\$ 39,180	\$ -	\$ 66,062	\$ 190,347



### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO EBITDA, EBITDAre AND ADJUSTED EBITDAre (in thousands)

(unaudited)

	Year l Decem	
	2022	 2021
Net income (loss)	\$ 19,348	\$ (32,911)
Interest expense and amortization of loan costs	52,166	30,901
Depreciation and amortization	78,122	73,762
Income tax expense (benefit)	4,043	1,324
Equity in (earnings) loss of unconsolidated entity	328	252
Company's portion of EBITDA of OpenKey	(334)	(250)
EBITDA	153,673	73,078
(Gain) loss on insurance settlement and disposition of assets	_	(696)
EBITDAre	153,673	72,382
Amortization of favorable (unfavorable) contract assets (liabilities)	463	512
Transaction and conversion costs	9,679	2,637
Other (income) expense	(497)	—
Write-off of loan costs and exit fees	146	1,963
(Gain) loss in insurance settlements	(55)	_
Unrealized (gain) loss on derivatives	(4,464)	(32)
Stock/unit-based compensation	11,285	10,204
Legal, advisory and settlement costs	2,170	(208)
Advisory services incentive fee	_	_
Company's portion of adjustments to EBITDAre of OpenKey	8	7
Adjusted EBITDAre	\$ 172,408	\$ 87,465



### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO EBITDA, EBITDAre AND ADJUSTED EBITDAre (in thousands)

(unaudited)

	Year	Ende	d
	Decem	ber 3	1,
	2020		2019
Net income (loss)	\$ (124,677)	\$	1,196
Interest expense and amortization of loan costs	45,104		54,507
Depreciation and amortization	73,371		70,112
Income tax expense (benefit)	(4,406)		1,764
Equity in (earnings) loss of unconsolidated entity	217		199
Company's portion of EBITDA of OpenKey	(214)		(195)
EBITDA	 (10,605)		127,583
(Gain) loss on insurance settlement and disposition of assets	(10,149)		(25,165)
EBITDAre	(20,754)		102,418
Amortization of favorable (unfavorable) contract assets (liabilities)	834		651
Transaction and conversion costs	1,370		2,076
Other (income) expense	5,126		13,947
Write-off of loan costs and exit fees	3,920		647
Unrealized (gain) loss on investments	_		(7,872)
Unrealized (gain) loss on derivatives	(4,959)		1,103
Non-cash stock/unit-based compensation	7,892		7,943
Legal, advisory and settlement costs	2,023		527
Advisory services incentive fee	_		_
Company's portion of adjustments to EBITDAre of OpenKey	13		25
Adjusted EBITDAre	\$ (4,535)	\$	121,465



		Three Mo	nths Ended	March 31,	
	2023	2022	2021	2020	2019
Net income (loss)	\$ 16,604	\$ (4,553)	\$ (2,294)	\$ (30,128)	\$ 17,095
(Income) loss attributable to noncontrolling interest in consolidated entities	(309)	202	104	1,461	(282
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	(261)	1,123	413	2,943	(1,563
Preferred dividends	(10,350)	(8,108)	(2,487)	(2,555)	(2,545
Deemed dividends on redeemable preferred stock	(2,454)	(2,152)	-	-	-
Gain (loss) on extinguishment of preferred stock	-	-	-	-	-
Net income (loss) attributable to common stockholders	3,230	13,488	(4,264)	(28,279)	12,705
Depreciation and amortization on real estate	21,785	19,830	18,229	17,284	17,324
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	261	(1,123)	(413)	(2,943)	1,563
Equity in (earnings) loss of unconsolidated entity	73	108	54	79	50
(Gain) loss on insurance settlement and disposition of assets	-	-	-	-	(26,319
Company's portion of FFO of OpenKey	(78)	113	(54)	(79)	(50)
FO available to common stockholders and OP unitholders	25,271	5,214	13,552	(13,938)	5,273
Deemed dividends on redeemable preferred stock	2,454	2,154	-	-	-
Transaction and conversion costs	1,195	2,791	489	242	893
Interest expense accretion on refundable membership club deposits	178	178	190	202	213
Write-off of loan costs and exit fees	12	40	3	348	-
Amortization of loan costs	739	572	437	681	1,076
(Gain) loss in insurance settlements	(2,318)	(55)	-	-	-
Unrealized (gain) loss on investments	-	-	-	-	(13,262
Unrealized (gain) loss on derivatives	2,201	(445)	32	(1,211)	131
Stock/unit-based compensation	2,328	2,344	2,939	1,853	2,035
Legal, advisory and settlement costs	69	1,069	112	820	93
Advisory services incentive fee	-	(1,294)	-	-	(77
Company's portion of adjustments to FFO of OpenKey	-	2	-	7	4
Adjusted FFO available to common stockholders and OP unitholders	\$ 32,129	\$ 12,568	\$ 17,754	\$ (9,676)	\$ 9,956
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ 0.44	\$ 0.16	\$ 0.25	\$ (0.24)	\$ 0.27
Weighted average diluted shares	72,831	76,848	70,127	40,544	36,761



		Three	Mo	onths End	ed D	ecemb	er (	31,
	:	2022		2021	2	020		2019
Net income (loss)	\$	(4,553)	\$	(2,294)	\$ (3	0,128)	\$	17,095
(Income) loss attributable to noncontrolling interest in consolidated entities		202		104		1,461		(282
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership		1,123		413		2,943		(1,563
Preferred dividends		(8,108)		(2,487)		2,555)		(2,545
Deemed dividends on redeemable preferred stock		(2,152)		-		-		-
Gain (loss) on extinguishment of preferred stock		-		-		-		-
Net income (loss) attributable to common stockholders		13,488		(4,264)	(2	8,279)		12,705
Depreciation and amortization on real estate		19,830		18,229	1	7,284		17,324
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership		(1,123)		(413)		2,943)		1,563
Equity in (earnings) loss of unconsolidated entity		108		54		79		50
(Gain) loss on insurance settlement and disposition of assets		-		-		-		(26,319
Company's portion of FFO of OpenKey		113		(54)		(79)		(50
FFO available to common stockholders and OP unitholders		5,214		13,552	(1	3,938)		5,273
Deemed dividends on redeemable preferred stock		2,154		-		-		-
Transaction and conversion costs		2,791		489		242		893
Interest expense accretion on refundable membership club deposits		178		190		202		213
Write-off of loan costs and exit fees		40		3		348		-
Amortization of loan costs		572		437		681		1,076
(Gain) loss in insurance settlements		(55)		-		-		-
Unrealized (gain) loss on investments		-		-		-		(13,262
Unrealized (gain) loss on derivatives		(445)		32		1,211)		131
Stock/unit-based compensation		2,344		2,939		1,853		2,035
Legal, advisory and settlement costs		1,069		112		820		93
Advisory services incentive fee		(1,294)		-		-		(77
Company's portion of adjustments to FFO of OpenKey		2		-		7		4
Adjusted FFO available to common stockholders and OP unitholders	\$	12,568	\$	17,754	\$	9,676)	\$	9,956
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$	0.16	\$	0.25	\$	(0.24)	\$	0.27
Weighted average diluted shares		76,848		70,127	4	0,544		36,761



	Three /	(8,383)         (8,219)         (23,057)         (8           (823)         450         1,999         (111)           1,166         823         2,381         (111)           (6,028)         (1,977)         (2,554)         (111)           (14,068)         (9,034)         (21,231)         (111)           18,956         17,619         17,791         10           (1,166)         (823)         (2,381)         (111)           (1,166)         (823)         (2,381)         (111)           (1,166)         (823)         (2,381)         (111)           (1,166)         (823)         (2,381)         (111)           (1,166)         (823)         (2,381)         (111)           (1,166)         (823)         (2,381)         (111)           (1,166)         (823)         (2,381)         (111)           (74)         (68)         (57)         (111)           3,722         7,762         (15,969)         (111)           -         -         3,604         (117)           -         -         3,604         (117)           177         190         201         (142)           8			
	2022	2021	2020	2019	
Net income (loss)	\$ (8,383)	\$ (8,219)	\$ (23,057)	\$ (8,954	
(Income) loss attributable to noncontrolling interest in consolidated entities	(823)	450	1,999	(1,899	
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	1,166	823	2,381	1,465	
Preferred dividends	(6,028)	(1,977)	(2,554)	(2,533	
Gain (loss) on extinguishment of preferred stock	-	(111)	-	-	
Net income (loss) attributable to common stockholders	(14,068)	(9,034)	(21,231)	(11,921	
Depreciation and amortization on real estate	18,956	17,619	17,791	16,036	
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	(1,166)	(823)	(2,381)	(1,465	
Equity in (earnings) loss of unconsolidated entity	74	68	58	48	
(Gain) loss on insurance settlement and disposition of assets	-	-	(10,149)	1,163	
Company's portion of FFO of OpenKey	(74)	(68)	(57)	(51	
FFO available to common stockholders and OP unitholders	3,722	7,762	(15,969)	3,810	
(Gain) loss on extinguishment of preferred stock	-	111	-	-	
Transaction and conversion costs	5,562	980	517	506	
Other (income) expense	-	-	3,604	114	
Interest expense accretion on refundable membership club deposits	177	190	201	213	
Write-off of loan costs and exit fees	8	432	1,335	335	
Amortization of loan costs	598	407	670	1,029	
Unrealized (gain) loss on investments	-	-	-	1,471	
Unrealized (gain) loss on derivatives	(2,403)	(142)	(3,561)	754	
Stock/unit-based compensation	3,391	3,044	2,006	2,359	
Legal, advisory and settlement costs	544	107	142	203	
Advisory services incentive fee	1,048	(1,637)	-	(132	
Company's portion of adjustments to FFO of OpenKey	1	1	1	5	
Adjusted FFO available to common stockholders and OP unitholders	\$ 12,648	\$ 11,255	\$ (11,054)	\$ 10,667	
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ 0.16	\$ 0.17	\$ (0.29)	\$ 0.29	
Weighted average diluted shares	76,962	64,860	38,065	36,766	



	Thr	ee Months E	nded June 3	30,
	2022	2021	2020	2019
Net income (loss)	\$ 16,680	\$ (11,364)	\$ (56,105)	\$ (5,623
(Income) loss attributable to noncontrolling interest in consolidated entities	(1,468)	849	2,404	248
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	(846)	1,282	5,770	865
Preferred dividends	(4,064)	(1,893)	(2,555)	(2,532
Gain (loss) on extinguishment of preferred stock		(4,411)	-	-
Net income (loss) attributable to common stockholders	10,302	(15,537)	(50,486)	(7,042
Depreciation and amortization on real estate	18,927	17,565	17,792	17,669
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	846	(1,282)	(5,770)	(865
Equity in (earnings) loss of unconsolidated entity	74	66	40	51
(Gain) loss on insurance settlement and disposition of assets	-	(197)	-	(9
Company's portion of FFO of OpenKey	(74)	(65)	(40)	(49
FO available to common stockholders and OP unitholders	30,075	550	(38,464)	9,755
(Gain) loss on extinguishment of preferred stock	-	4,411	-	-
Transaction and conversion costs	771	828	120	235
Other (income) expense	-	-	64	139
Interest expense accretion on refundable membership club deposits	178	190	202	213
Write-off of loan costs and exit fees	22	1,177	2,237	-
Amortization of loan costs	553	571	928	1,003
Unrealized (gain) loss on investments	-	-	-	4,626
Unrealized (gain) loss on derivatives	(1,208)	58	969	(654
Stock/unit-based compensation	3,185	2,805	2,048	2,021
Legal, advisory and settlement costs	315	(632)	413	75
Advisory services incentive fee	(731)	1,266	-	(1,105
Company's portion of adjustments to FFO of OpenKey	(1)	1	2	8
Adjusted FFO available to common stockholders and OP unitholders	\$ 33,159	\$ 11,225	\$ (31,481)	\$ 16,316
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ 0.43	\$ 0.22	\$ (0.85)	\$ 0.44
Weighted average diluted shares	76,642	52,007	36,987	36,778